

**STATE COUNCIL OF HIGHER EDUCATION FOR VIRGINIA
RESOURCES AND PLANNING COMMITTEE
SEPTEMBER 19, 2022
DRAFT MINUTES**

Ms. Harker called the meeting to order at 1:04 p.m. in Newcomb. Hall in the Commonwealth Room at the University of Virginia. Committee members present: Victoria Harker, Katharine Webb, Thaddeus Holloman, John Broderick, Jennie O' Holleran, Walter Curt, and Ken Ampy.

The following Committee member was unable to attend: John Broderick

Staff members present: Tom Allison, Lee Andes Peter Blake, Celeste Chalkley, Grace Covello, Alan Edwards, Wendy Kang, Laura Osberger, Emily Salmon, Yan Zheng.

Others present: Ramona Taylor from the Attorney General's Office, Sarah Spota Deputy Secretary of Education, Jess Dodson Senate Finance and Appropriations Committee

APPROVAL OF MINUTES

On a motion by Katie Webb and seconded by Thaddeus Holloman, the minutes from the July 19 meeting were approved unanimously.

DISCUSSION ON BUDGET AND POLICY RECOMMENDATIONS FOR FY2024

Ms. Kang provided a summary of the budget and policy recommendations. The most recent budget was one of the largest increases in a generation of higher education funding with a total of \$1 billion dollars. \$292 million was included in the state share for the salary increases. The budget also included affordable access funds. In the financial aid area SCHEV made the largest recommendation to date and it was fully met to help increase affordability for higher education institutions in the state. The general assembly also approved about \$1 billion in capital this biennium.

Looking ahead, SCHEV focused on a few areas for the 2024 budget recommendations, (1) system wide increases (2) impact of rising inflation, (3) operation and maintenance of new facilities coming online, (4) growth of the military survivor program. Members discussed the concern related to institutions ability to raise funds to meet the salary increase requirements without raising tuition and the potential pressures on institutions that are tasked with additional responsibilities.

Mr. Curt asked for the breakdown of institutional costs per student (particularly, by in-state students) and Ms. Harker noted the need to understand costs by student group including transfer students. Members also discussed the need to collaborate with institutions related to budget recommendations. SCHEV staff noted that the recommendations will be discussed with institutional staff before the next council meeting in October. Council member Webb noted that JLARC has three studies coming out after the next council meeting in October. SCHEV staff should note any important

findings to council members that staff may want to include in our budget recommendations.

DISCUSSION OF COST AND FUNDING NEEDS STUDY

Mr. Allison provided an update on the cost and funding needs study and prefaced the presentation with a refresher on the background, scope, and the deliverable status of the project. He noted the accomplishments of the study that included a review of funding policies in other states, the identification of ways our institutions are efficient and effective, and trends in cost and funding. The study fell short in identifying ways institutions are efficient and effective between institutions and working with institutions to identify peer groups.

Mr. Allison provided an overview of tasks for the upcoming year as part of the planning phase. This includes refining the peer/comparison groups, rebuilding the model, and informing budget recommendations by June 2023. Discussion from councilmembers included a suggestion to start small with each institution and build the model based on smaller data then build the model out. Council also discussed peer/comparison group data noting the development process considering unique institutional missions.

DISCUSSION ON INSTITUTIONAL PERFORMANCE STANDARDS

SCHEV provided the Council's responsibility for IPS at the last council meeting. There are two parts to the standards: education related measures and fiscal measures. SCHEV staff is waiting from the Secretary of Finance office for the fiscal measures in October, but preliminary results show all institutions on track to pass. SCHEV staff has provided a template for remediation plans including which include identifying the unmet measure, why it wasn't met. SCHEV staff will re-run that data in May to see what it looks like. Our goal is to maintain communication and awareness. SCHEV staff has held off on sending the template to institutions until the fiscal measures are released so the institutions would have to do 1 form instead of 2. Council discussed the setting of performance measures, specifically who sets them and how they can be changed.

DISCUSSION OF INSTITUTIONAL PERFORMANCE STANDARDS PRELIMINARY DATA

Ms. Kang provided an overview of the Institution Performance Standards noting that it is a two-part process that includes educational and fiscal and administrative measures. The fiscal and administrative standards are reviewed by the Secretary of Finance. SCHEV expects final results in October, but reported that the early review indicated institutions look to have met these standards. There are 1-2 institutions under review.

For the education-related measures, staff provided an overview of the remediation process. Staff plans to seek Council approval to certify the institutions in October.

DISCUSSION OF STUDENT ENROLLMENT TRENDS

Mr. Massa and Dr. Edwards discussed enrollment trends nationally and across the Virginia. Enrollments have been declining since 2010, this decline is tied to the economy and primarily in the community colleges. For the last 30 years in Virginia, there has been a large gap in undergraduate enrollment where there are less men than women enrolling in college. Staff also presented on male enrollment at community colleges and four-year colleges by race/ethnicity to provide additional context to the enrollment concerns.

Staff noted that women have higher retention rates generally. SCHEV and institutions have efforts to better understand male enrollment numbers. Institutions are employing a variety of efforts to support male success focused on targeted outreach to Black male students, men of color, and males in the teaching force. SCHEV has focused on efforts to access including GEAR UP, 1-2-3 Go!, Level Up Virginia, Campus Visit Pilot Fund, and the FASFA completion project.

Staff reviewed college enrollment in the last 100 years nationally, there are some economic reasons valuing why women should go into college. Next steps are to monitor gaps in enrollment and attainment through the statewide strategic plan progress tracker, pursue further study into the choices made by high school students, develop a better picture of Virginia entry points into the workforce after high school. Discussion from council focused on geographical areas impacting enrollment (urban, suburban, and rural), and the impact of community college enrollment on the four-year schools.

UPDATE ON SIX YEAR PLAN PROCESS FOR 2022

Tom Allison presented an update on six-year plans. SCHEV staff issued feedback to the institutions earlier this month that were derived from SCHEV and Op-Six staff providing comments and questions. Those are due back to SCHEV October 11th which is when SCHEV staff will post them on the SCHEV site and the institutions are required to submit the plans to DLAS in December. Members asked that SCHEV staff notify council when they are posted.

MOTION TO ADJOURN

The Chair adjourned the meeting at 11:37am.

Victoria Harker
Committee Chair
